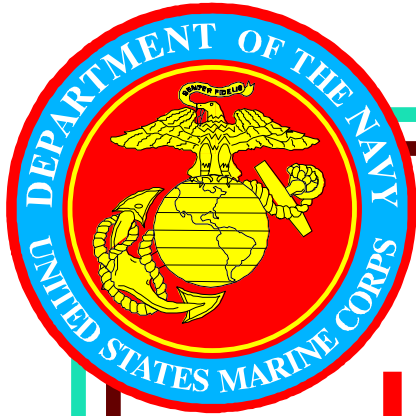


**The length of a conversation  
don't tell nothin' about  
the size of the intellect.**



# LOGISTICS ISSUES

(FDP&E CONFERENCE +  
DEPLOYMENT SUPPORT +  
OTHERS)

---

*LTCOL D. G. CROOM*  
*LPO-1*

24 MARCH 98

**No matter who says what,  
don't believe it if  
it don't make sense.**



# AGENDA

---

- **METHODOLOGY**
- **ISSUES AND RECOMMENDATIONS**
- **ATTENDEES**
- **NEXT STEP**



# METHODOLOGY

---

- **Sponsored by PL, MP and LP**
- **Hosted by MARFORRES, New Orleans, La**
- **Assign Issues to Working Groups**
  - **WG #1**                      **FDP&E Methodology**
  - **WG #2**                      **Deployment Support**
  - **Working Groups develop recommendations and prepare Information Papers and Action Briefs**
- **Brief Recommendations and Submit Papers**

**Don't get mad at somebody  
who knows more than you do.  
It ain't their fault.**





# COMMAND RELATIONSHIPS: CMC, COMMARFORs, SUPPORTING ESTABLISHMENT

---

- **DIRECT SUPPORT BEST DESCRIBES THE REQUIRED RELATIONSHIP BETWEEN COMMARFORs AND THE SUPPORTING ESTABLISHMENT (SE)**
- **CMC ensure MCBs/COMCABs in Direct Support Role of Supported MARFOR**
  - ▶ **Mobilization Management Plan (MPlan)**
  - ▶ **Planner's Manual**



# COMMAND RELATIONSHIPS FOR DEPLOYMENT SUPPORT ORGANIZATIONS (DSO)

---

- Referred to as CSSDs/MWSS
  - ▶ MARFORRES-provided, task-organized units, that support deploying and redeploying MEFs
- HQ 4th Maint Bn & HQ 4th Supply Bn to form nucleus of CSSDs
  - ▶ MaintBn > Camp Lejeune, Supply Bn > Camp Pendleton
- MEF Commander responsible for RBE Plan
- MARFOR requests DSO, CMC assigns
  - ▶ MarFor chops DSO to MEF
  - ▶ MEF chops DSO to MCB/ComCab as required
  - ▶ MEF Commander responsible for RBE plan



**If you find yourself  
in a hole,  
the first thing to do  
is stop diggin'.**



# DSO MISSIONS & RESPONSIBILITIES

---

- DSO operates in support of deploying MEF
- SE must be augmented for direct support functions:
  - ▶ RBE management
  - ▶ Movement control
  - ▶ A/DACG
  - ▶ Airfield operations (Air Traffic Control, MWSS, etc.)
  - ▶ Port Operations/Rail Head Operations (POG/RHOG)
  - ▶ Others as required
- ComMarFor, CG MEF, CGs Bases/Stations determine during deliberate planning the specific missions & resources required
  - ▶ Identify to CMC



## **TASKING BASES / STATIONS TO IDENTIFY FDP&E / DEPLOYMENT SUPPORT REQUIREMENTS**

---

- **SE must identify their requirements for providing deployment support to respective MARFORs**
- **CMC (PP&O) direct SE to develop supporting plans which will:**
  - ▶ **Delineate their areas of responsibility**
  - ▶ **State their Concept of Operations**
  - ▶ **Identify their requirements (personnel, supply, maintenance, services, transportation, A/DACG, etc.)**
  - ▶ **Identify funding requirements (outsourcing/privatization, commercial vendor support) to COMMARFOR**



## **TASKING BASES / STATIONS TO IDENTIFY FDP&E / DEPLOYMENT SUPPORT REQUIREMENTS (cont)**

---

- **CMC (PP&O) direct:**

- ▶ **SE to submit shortfalls to COMMARFORs and CMC**
- ▶ **COMMARFORs source shortfalls**
- ▶ **COMMARFORs submit any remaining shortfalls to CMC**



## **COORDINATION OF MOBILIZATION & DEPLOYMENT ACTIVITIES**

---

- **Bases/Stations on each coast lack unity of effort in mobilization and deployment support activities; little coordination of overlapping support requirements performed by SE when MEF deploys**
- **CMC establish one base CG (e.g., Pendleton, Lejeune) on each coast, responsible for coordinating all deployment support activities for respective region (ground and aviation, includes MCAGCC)**

**If you're ridin' ahead  
of the herd,  
take a look back every now  
and then to make sure  
it's still there.**



## DEFINITION OF RBE & COMPUTATION METHODOLOGY

---

- JtPub 1-02: "Unit equipment left by deploying forces at their bases when they deploy"
- Further refinement of definition and computation method is required for clarification & standardization Corps-wide
- **NO OTHER TERMINOLOGY IS AUTHORIZED**
- **RBE is that unit's equipment/materiel not listed in the TPFDD as earmarked for deployment**
  - ▶  **$RBE = O/H - (TPFDD) \quad \{TPFDD = FIE + FOE\}$**





# RBE ACCOUNTABILITY POLICY

---

- **At some point, RBE will be declared excess**
  - ▶ **MEF Commander fills deploying unit equipment deficiencies--to include SMCR-- (initial sustainment, maintenance deadlines),**
  - ▶ **Providing COMMARFOR does same, then declares excesses as expeditiously as possible**
- **CMC approve and codify Commander to Commander turnover IAW providing MEF Commander's RBE distribution plan**
  - ▶ **MPlan and Planners' Manual**



# WAR RESERVE MATERIEL WITHDRAWAL PLAN (WRMWP)

---

- **Current procedures and the War Reserve AIS (WRS) generate WRMWP**
  - ▶ WRMWP provides most accurate and complete sustainment of all the services
  - ▶ Policy, documentation and widespread knowledge of system is too limited
- **CMC (I&L):**
  - ▶ Update WRMWP policy and procedures to more accurately reflect needs of MARFORs in MCOs and Manuals
  - ▶ Incorporate policy into FDP&E process, include procedures in the appropriate FDP&E curricula

**It don't take a genius  
to spot a goat in a  
flock of sheep.**



# OUTSOURCING/PRIVATIZATION (OS/P) / COMMERCIAL VENDOR SUPPORT

---

- Funding is required to prepare, guarantee and secure contracts
- Mobilization & deployment support should be seamless during initial stages of mobilization
- OS/P & other commercial vendor support can:
  - ▶ Minimize requirements for reserve personnel and associated equipment
  - ▶ Maximize timeliness/effectiveness of logistics and CSS to deploying MAGTF's
- CMC (I&L) direct SE to maximize use of OS/P and Commercial Vendor Support whenever possible



# ROLE OF BLOUNT ISLAND CMD/MCLBs DURING INTERRUPTION OF MPS MAINTENANCE CYCLE

---

- When MTW operations are executed, at some point MMC cycle will be interrupted
- MARCORLOGBASES have:
  - ▶ Personnel experienced in maintenance, supply support, container packing operations, and contingency / deployed contracting officer support
  - ▶ Existing contracts to support equipment maintenance and repair
- Existing contracts can be modified to provide support



## **ROLE OF BLOUNT ISLAND CMD/MCLBs DURING INTERRUPTION OF MPS MAINTENANCE CYCLE (cont)**

---

- **CMC (I&L) provide Technical Assistance and Advisory Teams (TAAT) & contractor support teams as needed for Deployment Support Operations, Regeneration, Reconstitution, and Redeployments**



# EEAP MANAGEMENT

---

- **Deployment from MCAGCC of CSSG-1**
  - ▶ Will reduce support available to units undergoing training
  - ▶ May result in degradation of EEAP, with a subsequent negative impact upon training at 29 Palms
- **CMC (I&L) coordinate with SE to establish policy and supporting plan which will provide adequate support to units training at MCAGCC**





# ROLE OF FSMAO TEAMS IN DEPLOYMENT SUPPORT OPERATIONS

---

- Upon deployment of significant numbers of MARFOR units, FSMAO team inspection schedules become obsolete
- FSMAO teams possess significant expertise that can be effectively used by deploying units and SE
- CMC (I&L) will assign FSMAO teams in direct support



# ROLE OF IGMC IN FDP&E PROCESS

---

- **IGMC evaluate execution of FDP&E process**
- **Ensure compliance with FDP&E policy and doctrine**
  - ▶ **Use existing MSTP & FSMAO guidelines**



## **PERMANENT SIA FOR CERTAIN SMCR UNITS (REGARDLESS OF OPLAN)**

---

- **Operational efficiencies and cost savings may accrue**
- **Some SMCR units, by happenstance, are assigned to the same SIA for multiple OPlans**
- **COMMARFORRES G-5/MSC (Plans) SOPs should assign SMCR units to the same SIA for multiple TPFDDs/Oplans whenever possible**

**Generally,  
you ain't learnin' nothin'  
when your mouth is  
a-jawin'.**



# INSUFFICIENT MCAS SERVICES PERSONNEL UPON OPLAN EXECUTION

---

- Numerous billets are staffed by FAP
- FAP recall leave critical shortfalls
  - ▶ Not suited to support OPlan deployments
- Unique MCAS concerns:
  - ▶ 24 hour ops
  - ▶ Local command relationships
  - ▶ Tenant commands
  - ▶ Sovereign/national aviation regulations
- Supported MARFOR coordinate w/COMCABs to determine manpower requirements and priorities
  - ▶ Determine potential airfield closure requirements



## **INSUFFICIENT MCAS FACILITIES / EQUIPMENT ON OPLAN EXECUTION**

---

- **Shortfall of military airlift requires CRAF**
  - ▶ Instrument approach equipment available at MCAS APOEs/APODs don't support IFR ops
- **Billeting plans at APOEs/APODs don't address non-combatants or mobilized RC forces**
- **Other issues:**
  - ▶ Fuel/POL
  - ▶ Personnel processing center
- **Supported MARFOR coordinate w/COMCABs to determine facilities/equipment requirements and priorities**
  - ▶ Determine potential airfield closure requirements



# RC MALS AND FLEET REPLACEMENT SQUADRON (FRS) SUPPORT DURING OPLAN EXECUTION

---

- **RC backfill of AC MALS not thoroughly coordinated**
  - ▶ FRS ops require support
  - ▶ No projected MALS support for west coast rotary wing FRSs due to deactivation of MALS-46 and remaining MALS assignments
  - ▶ MALS-49 supports east coast
  - ▶ MALS-41 supports VMFAT-101(west coast)
- **CMC (AVN), MARFORs coordinate and develop RC MALS support plan to meet all MARFOR requirements**
  - ▶ Identify CONUS-based FRS training requirements
  - ▶ Provide maximum "standardized" package of support for as many OPlans as possible



**No tree is too big  
for a short dog  
to lift his leg on.**



# REORGANIZATION OF NATIONAL PLANS BRANCH (PL)

---

- One Stop Shopping
- New organization to absorb selected missions and personnel from MPP-60
- Two sections in Plans and Strategy Branch
  - ▶ WARPlans and Mobilization
  - ▶ National Plans



# ANNUAL FDP&E / MOBILIZATION CONFERENCE

---

- **FDP&E includes:**
  - ▶ AC deployment and RC mobilization
  - ▶ Deployment support and FOS
  - ▶ WRM management
  - ▶ Training
- **Commanders, Planners, and Operators must be well-versed in FDP&E processes**
- **PP&O sponsor annual FDP&E conference**
  - ▶ Location to rotate between east coast, west coast and Hawaii
  - ▶ Attendees to include representatives from HQMC, Operating Forces and SE (OT&E/TEO/G-4/RSU)



## FDP&E METHODOLOGY/PROCESS

---

- Increase frequency of updating FDP&E information
- USMC lacks routine methodology to conduct TPFDD maintenance, update and disseminate modified FDP&E information between CMC, Operating Forces and SE
- Update FDP&E information per OPlan, directed by:
  - ▶ CMC
  - ▶ Supported CINC
  - ▶ Supported CINC's Service Component Commander
- CMC revalidate need for Planner's Manual and its revision POA&M

**Never take to sawin'  
on the branch that's  
supportin' you,  
unless you're bein'  
hung from it.**



# ATTENDEES

---

OFFICE	NAME	RANK	WG
HQMC (PL)	GREGSON ,W.C.	BGEN	F (CHAIR WG 1)
HQMC (PLN)	HARVEY, J.J.	LTCOL	F
HQMC (POC)	GAMBRINO, J.	MAJ	2
HQMC (LP)	LEE, P.	BGEN	F (CHAIR WG 2)
HQMC (LPO)	CROOM, D.G.	LTCOL	F
HQMC (LPP)	CAMERON D.	LTCOL	2
HQMC (LPS)	MCGOVERN, J.	LTCOL	2
HQMC (MP)	HOBBS, R	COL	ES
HQMC (MPP)	SANDLIN, P. M.	LTCOL	F
HQMC (MPP)	WAUGH, M. W.	MAJ	1
HQMC (RA)	BAUZA, D	MAJ	2
HQMC (PR)	LONG, P.	MAJ	1



# ATTENDEES

(CONT)

---

OFFICE	NAME	RANK	WG
MARFORRES	GILLESPIE, F.	COL	F
MARFORRES	CORBETT,	MAJ	1
MARFORRES	SNELL, W.	LTCOL	1
MARFORRES	GARGONI, R.P.	LTCOL	1
MARFORRES	HEIDENTHAL, D.	COL	2
MARFORRES	POBLETE, R.	CDR	2
MARFORRES	SMITH, J.E.	COL	2
MCRSC	HAYES, R.	COL	2
MARFORPAC	HOLLINGSWORTH	MAJGEN	F
MARFORPAC	LEAVIS, J.M.	COL	F
MARFORPAC	HARGIS, G.	MAJ	1
MARFORPAC	KUSIOR, J.P.	LTCOL	1
MARFORLANT	CLARK, W.A.	GS-14	F





# ATTENDEES

(CONT)

---

OFFICE	NAME	RANK	WG
MARFORLANT	KURTH, W. R.	MGYSGT	1
MARFORLANT	OBRYAN, P.W.	LTCOL	2
I MEF	STRATTON, G.A.	MAJ	1
I MEF	GRUBBS, L.D.	LTCOL	1
I MEF	ANDERSON, D.A.	CAPT	1
I MEF (I MACE)	DYER, C.J.	LTCOL	1
II MEF	STRENG, P. J.	LTCOL	1
II MEF	GOMEZ, A.	LTCOL	2
III MEF	LOROWSKI, D.L.	MAJ	1
III MEF	HULET, K. A.	MAJ	1
III MEF	BALLENTINE, R. J.	LTCOL	2



# ATTENDEES

(CONT)

---

OFFICE	NAME	RANK	WG
2ND MARDIV	HICKOX, A.E.	MAJ	1
4TH MARDIV	MCCARTHY, J.J.	COL	1
2ND MAW	KUMPE, R.	MAJ	1
3RDMAW	ALBO, M.	LTCOL	1
4TH MAW	FLOWERS, M.	MAJ	1
4TH MAW	FAUGEAUX, R.	LTCOL	2
2ND FSSG	WATROUS, K.	MAJ	1
3RD FSSG	HUGHEY, G.H.	BGEN	ES
3RD FSSG	SEMMLER, R. W.	COL	2
3RD FSSG	FORDE, M. L.	LTCOL	1
4TH FSSG	WELLS, D.M.	COL	2 (Dep-Chair)
4TH FSSG	MOORE,	LTCOL	1

**If you get to thinkin' you're  
a person of some influence,  
try orderin' somebody else's  
dog around.**



# ATTENDEES

(CONT)

---

OFFICE	NAME	RANK	WG
COMCABEAST	TIPPETT, S.W.	LTCOL	2
COMCABWEST	HANSEN, J	LTCOL	2
COMCABWEST	WARD A.J.	MAJ	2
MCCDC(TFSD)	WASSER, J.	MAJ	2
MCCDC(MSTP)	ALLISON, J. M.	LTCOL	2
MCCDC(T&E)	DOMINGUEZ, A.R.	CAPT	2
CP LEJEUNE	KENNEDY, G.	GS-12	1
CP LEJEUNE	MARAPOTI, J. A.	COL	1
CP LEJEUNE	SWORDS, M.	COL	2
CP LEJEUNE	VITALE, S.	LTCOL	2
CAMPEN	NORTON, W.	LTCOL	1
CAMPEN	RADZIKOWSKI, J.	LTCOL	1



# ATTENDEES

(CONT)

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OFFICE	NAME	RANK	WG
CAMP BUTLER	GRAY, R.	COL	1 (Dep-Chair)
CAMP BUTLER	SEINER, W. S.	CAPT	2
CAMP BUTLER	LILES, D. J.	MAJ	2
BLOUNT IL	TURNER, P.	LTCOL	2
BLOUNT IL	HAYES, J. E.	CWO	2
MCAGCC	STROFF, M.	LTCOL	1
MCAGCC	DAINTY, W.	LTCOL	2
MCAS FUTENMA	WEB, M. K.	MAJ	2
MCAS IWAKUNI	HARTMAN, G. F.	MAJ	2
MARCORLOGBASES	BRYANT, P.	GS	1
MARCORLOGBASES	MOSLEY, T.	CAPT	2
MARCORLOGBASES	MATHIEU, I.	SSGT	1

**When you throw your weight  
around, be ready to have it  
thrown around by somebody  
else.**



**NEXT STEP...**

---



## NEXT STEP

---

- **Draft Post Conference Report**
  - Includes Issues and Recommendations
  - Will not be staffed other than I&L, PP&O and M&RA
  - PP&O Release
  
- **Multi-department decision issues to be covered at next 3-star off-site**
  
- **I&L focused issues can be directed by I&L**



**Good judgment comes  
from experience,  
and a lot of that comes  
from bad judgment.**



# OTHER SVC POSITIONS

---

## ■ AIRFORCE

- ▶ AEF
- ▶ AMX
- ▶ ITV
- ▶ LTGEN "NON-ATTRIBUTION" (ASTOVL, ARSENAL SHIP)

## ■ ARMY

- ▶ TSC CONCEPTS (CINCLOG)
- ▶ THEATER C2
- ▶ WEAR
- ▶ ARMY SPT TO OTHER SERVICES
- ▶ STRUCTURE PROTECTION



# OTHER SVC POSITIONS

(cont)

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## ■ NAVY

- ▶ ARSENAL SHIP
- ▶ FLEET HOSPITAL
- ▶ FURTHER  
DIVESTITURES
- ▶ SAR MISSION FOR  
AMPHIB ACE
- ▶ ANTRHAX VAC. POL

## ■ ACOM

## ■ TRANSCOM

- ▶ ITV
- ▶ GTN

## ■ DOD

- ▶ DLA
- ▶ CONTAINERS
- ▶ ICIS

**Never miss a good  
chance to shut up.**



**It's best to keep your troubles  
pretty much to yourself,  
'cause half the people you'd tell  
'em to won't give a damn,  
and the other half will be glad  
to hear you've got 'em.**